

**9:00 a.m.**

Registration and Continental Breakfast

**9:25 a.m.**

Welcome and Introductory Remarks

**Mary Karcz**, MEA President

**9:30 a.m.**

Discount Warehouse Retailers

- *Wal-Mart's Location Strategy* [[Slides](#)]  
**Thomas Holmes**, University of Minnesota
- *Effects of Large Discount Retailers on Existing Establishments* [pdf] [[Slides](#)]  
**Elizabeth Davis**, University of Minnesota

**10:30 a.m.**

Break

**10:45 a.m.**

Inside Look at Two Industries

- *Differences in Lean Production, Attitudes, and Productivity* [pdf]  
**Morris Kleiner**, University of Minnesota
- *Labor in the Airline Industry* [pdf]  
**Ana McAhron-Schulz**, Director of Economic and Financial Analysis for Air Line Pilots Association

**12:00 p.m.**

Luncheon

**12:45 p.m.**

Business Meeting and Presentation of Awards

**1:00 p.m.**

Luncheon Speaker

**Jody Hoffer Gittel**, Brandeis University

*The Southwest Airlines Way* [pdf]

**2:00 p.m.**

Heller Distinguished Lecturer:

**V. V. Chari**, University of Minnesota

*Modern Macroeconomics in Practice: How Theory Is Shaping Policy* [[Slides](#)]

**3:15 p.m.**

Adjourn